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Université d'avant-garde

...incorporalités. L'espace occupe a.
...logique des mutations sociales, économique
de la société québécoise. L'espace s'inscrit
l'action publique et des rapports sociaux.
...ant à comprendre



Great Lakes and St. Lawrence Cities Initiative
Alliance des villes des Grands Lacs et du Saint-Laurent

PPP (P3) : fake solutions

Pierre J. Hamel, Montréal, 2017.06.15

Centre - Urbanisation Culture Société

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Cost of funding

One thing is sure,

P3 funding is more expensive

Partenariats public-privé (P3) Québec

FAQ



“6- Do PPPs cost the State more than the conventional method?”

The private sector's

cost of borrowing is indeed invariably higher than that of the public sector;

however, this is only one of many factors to take into consideration”.

http://www.ppp.gouv.qc.ca/index.asp?page=question_6_en&lang=en

Private financing =

a poor solution

to a non-existent problem

**since traditional municipal financing is simple,
relatively easy**

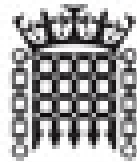
and much less costly

2) Is a P3 worth a higher cost?

No one knows for sure,
partly because of opacity

January 18th, 2011

PFI in Housing
and Hospitals –
Public Accounts
Committee



www.parliament.uk

Conclusions and recommendations

“1. There is **no clear evidence**
to conclude whether PFI has been demonstrably
better or worse value for money
for housing and hospitals
than other procurement options.”

<http://www.publications.parliament.uk/pa/cm201011/cmselect/cmpubacc/631/63104.htm>

Public:Private^{FINANCE}

NEWS AND ANALYSIS OF PUBLIC PRIVATE PARTNERSHIPS

Dec 2007/Jan 2008: Issue 119

GLOBAL FOCUS

publicprivatefinance.com



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- PRIVATE HEALTH LOSES FAVOUR
- BUILDING SCHOOLS UNDER ATTACK
- QUANGO PAY STILL CRAZY

**Why no-one knows
if PFI makes sense**

$PFI \cong PPP$

**Why no-one knows
if PFI makes sense**

UK Dec 2007- Jan 2008

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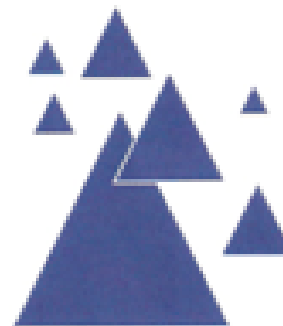
**Why no-one knows
if PFI makes sense**

THE
INSTITUTE OF
CHARTERED
ACCOUNTANTS
OF SCOTLAND



Financial Black Holes: Accounting for Privately Financed Roads in the UK

Researchers: Jean Shaoul Anne Stafford
Pam Stapleton Peter MacDonald



[http://www.icas.org.uk/site/cms/download/res_shao
ul_financial_black_holes_2
008.pdf](http://www.icas.org.uk/site/cms/download/res_shao%20ul_financial_black_holes_2008.pdf)

3) The contract covers all the risks.
Really? Are you sure?

“a corporation
can abandon a municipality,
but a municipality can’t cut-and-run
on itself.”

Faulty Pipes, Food and Water Watch, p.6



Failure

2007



National Audit Office

DEPARTMENT FOR TRANSPORT

The failure of Metronet

REPORT BY THE COMPTROLLER AND AUDITOR GENERAL | HC 512 Session 2008-2009 | 5 June 2009





May 2010

£310 million buying up shares
in the Tube Lines consortium

P3s = Risk Sharing?



London Underground

1863-2017...

154 years and more



2003-2007 = 4 years



2003-2010 = 7 years

3) The contract covers all the risks.
Really? Are you sure?

“a corporation
can abandon a municipality,
but a municipality can’t cut-and-run
on itself.”

Faulty Pipes, Food and Water Watch, p.6

4) Who will be the private partner?

Wastewater, Hamilton, Ontario
1994-2004

1994:



Wastewater, Hamilton, Ontario

1994:



1999:



Wastewater, Hamilton, Ontario

1994:



TEACHERS'
PENSION PLAN

1999:

press releases



Wastewater, Hamilton, Ontario

1994:



TEACHERS™
PENSION PLAN

1999:

press releases



Wastewater, Hamilton, Ontario

1994:



1999:



Nov. 2001:



Wastewater, Hamilton, Ontario

1994:



1999:



Nov. 2001:



Feb. 2002:



Wastewater, Hamilton, Ontario

1994:



1999:



Nov. 2001:



Feb. 2002:



Rheinisch-Westfälisches Elektrizitätswerk
Aktiengesellschaft

Wastewater, Hamilton, Ontario



Who will be the private partner?

Moral of the story

P3 is like
a marriage



Moral of the story

P3 is like
a marriage
with an
armour-plated
contract



Moral of the story

P3 is like a marriage
with an armour-plated contract,
a marriage

where you don't know

who will be in your bed

???!!!



5) Trendy: remunicipalisation



Paris 2009-2010



Italy 2011

Montréal's MUHC PPP corruption scandal: a record bribe

Centre universitaire
de santé McGill



McGill University
Health Centre

22,5 M\$ CAD

16,7 M\$ USD

Record
to beat





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Pierre J. Hamel

<http://www.uqs.inrs.ca/pierre-j-hamel>

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P3 = fake solutions

1) P3 funding will cost more

2) Is a P3 worth an higher cost?

No one knows, partly because of opacity

3) The contract covers all the risks, really?

4) Who will be the private partner ?

5) Trendy: remunicipalisation